



Acquisition of Citieffe

Our Pathway to Global Orthopaedic Market

Investor Presentation

September 2025

Polymed : India's Leading MedTech Company

Polymed at a Glance



12
Specialities



12
Manufacturing Plants
Across 4 countries



125+
Countries



200+
Medical Devices



3000+
Employee Base



530+
Sales Associates



334
Patents Granted



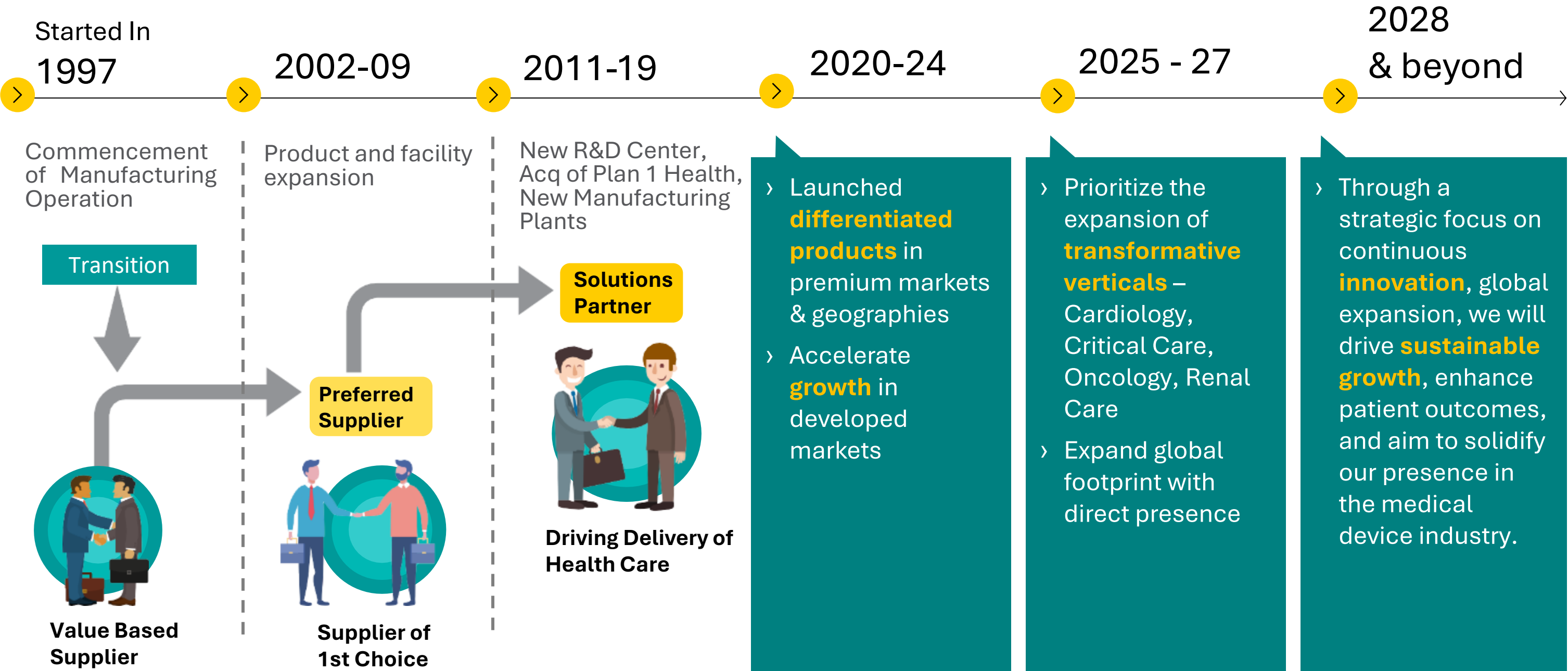
900+
Distributors across
India & Globally



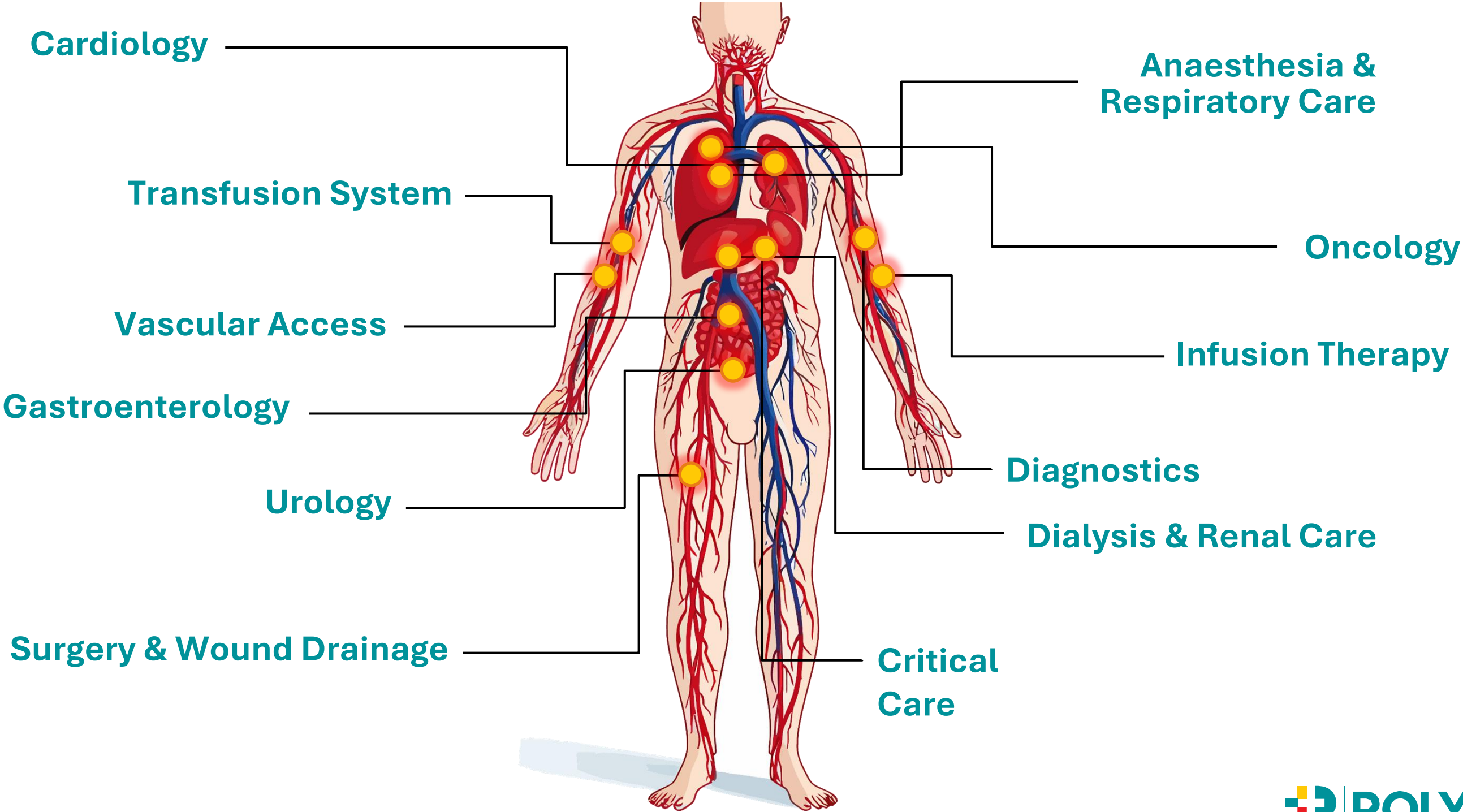
1.8 Billion+
Devices Manufacturing Capacity
Per year

Navigating the Path

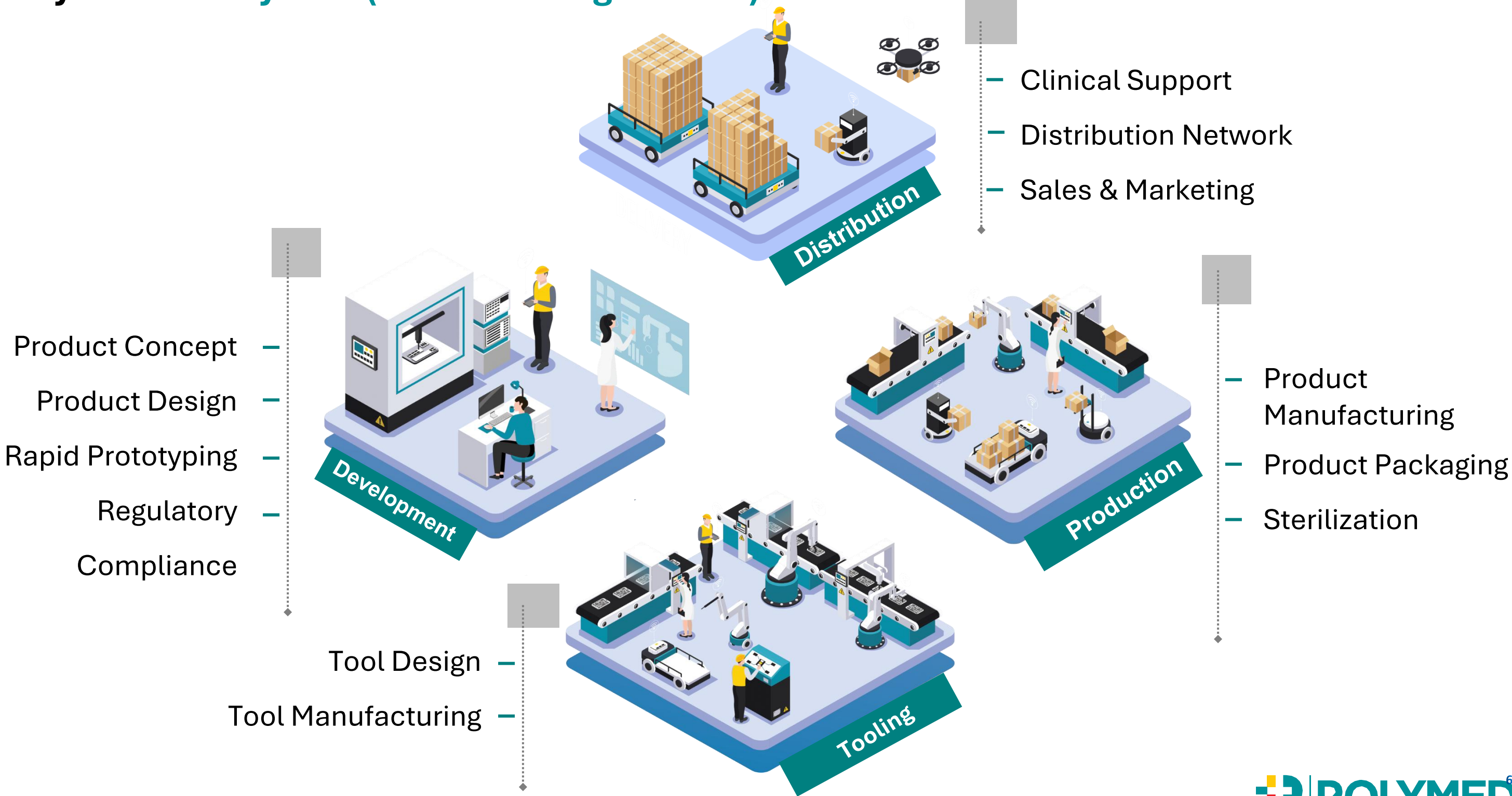
Building Tomorrow's Healthcare Solutions



Our Innovations Deliver Care to Key Clinical Specialties



Polymed's Ecosystem (Manufacturing Process)



Polymed's Manufacturing Footprint

12 Facilities across 3 continents



117, Faridabad, India



IMT 1, Faridabad, India



SEZ 2, Jaipur, India



115-116, Faridabad Plant, India



SEZ 1 Jaipur, India



Laiyang-qingdao, China



104-105, Faridabad Plant, India



R & D Centre, India



Amaro, Italy



Haridwar Plant, India



Assuit, Egypt



IMT 2, Faridabad India



12 Plants

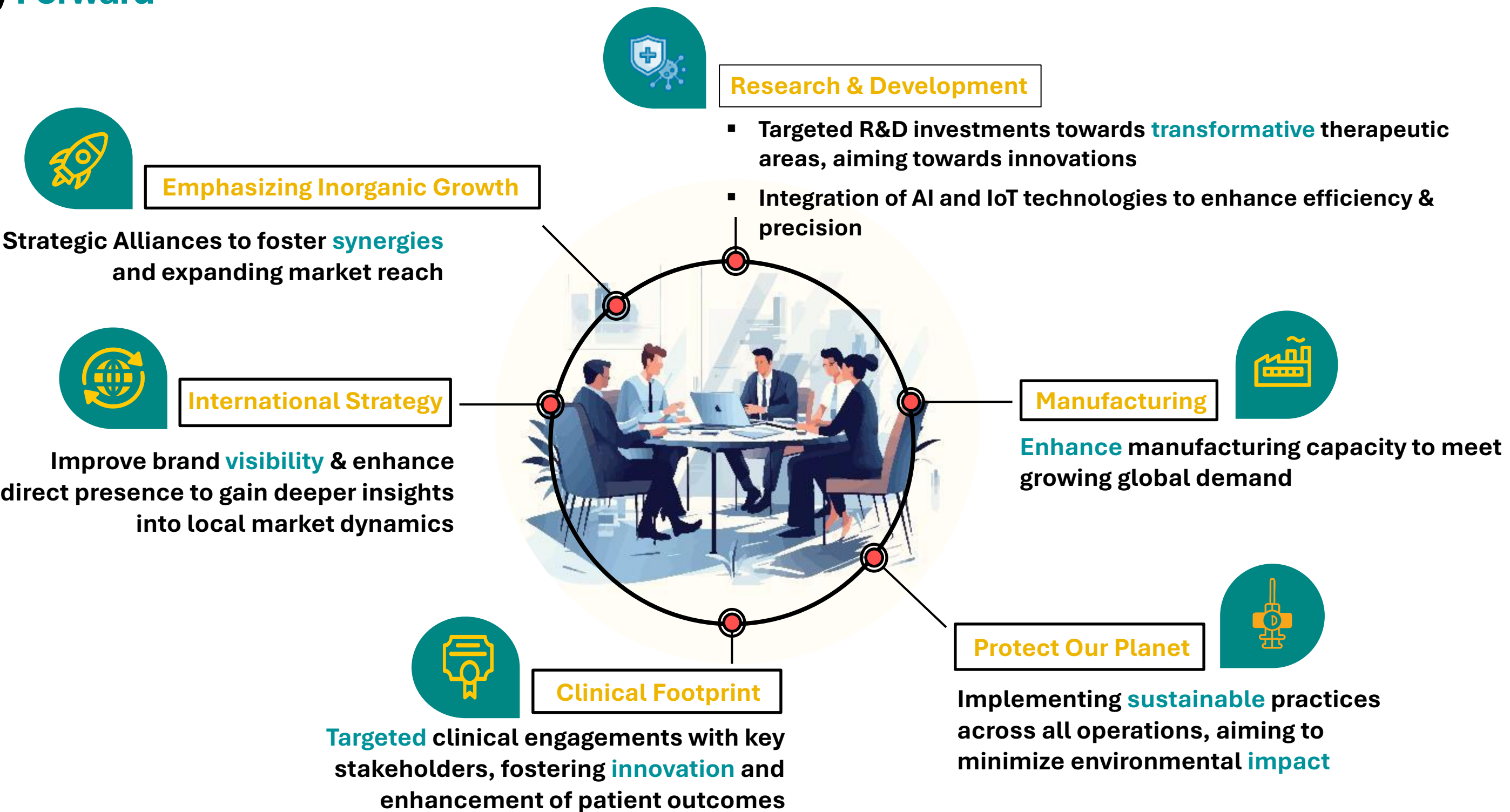
Company with **international manufacturing facilities**

350+ Moulding Machines and 1500+ Molds & Dies

200+ Automatic Assembly Machines

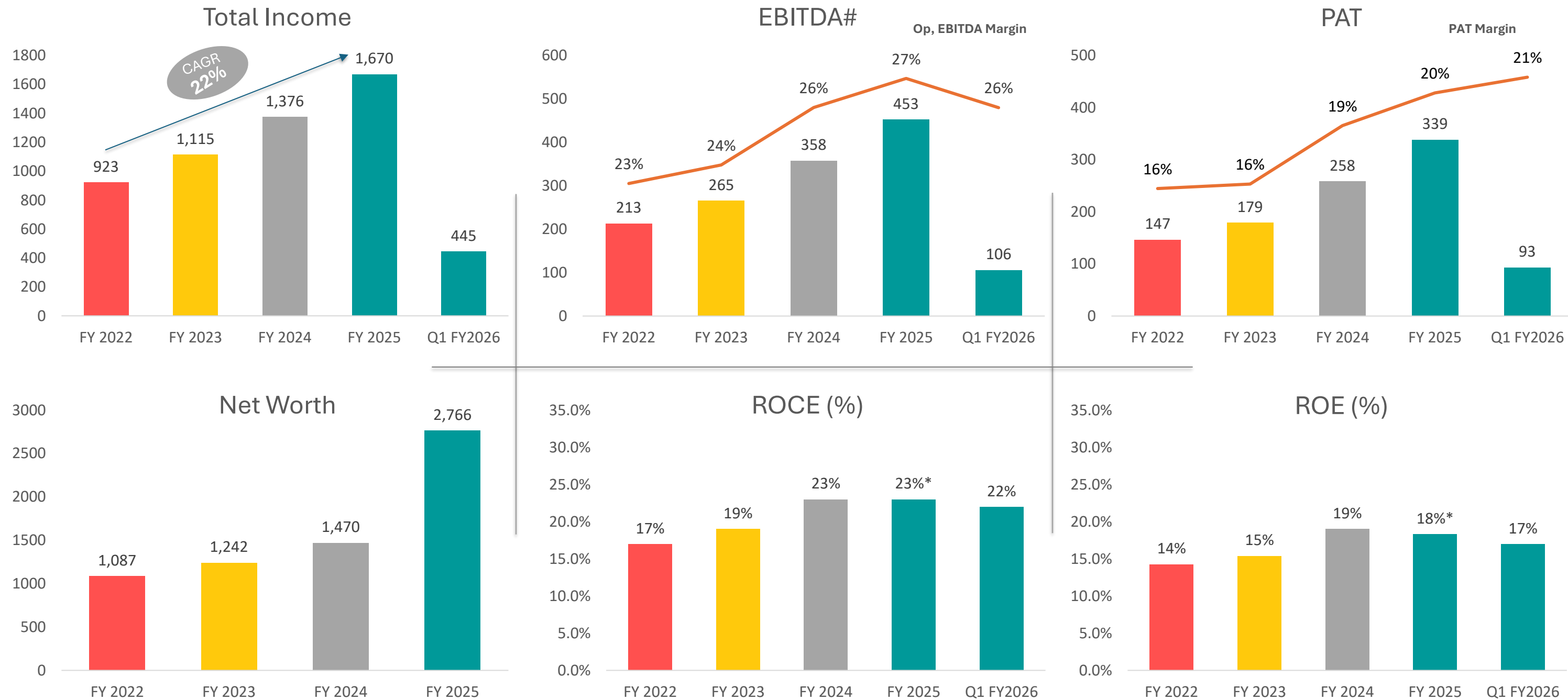
100+ Robots employed in our manufacturing processes

Way Forward



Robust Growth Backed by Solid Balance Sheet...

Amount in INR Cr.



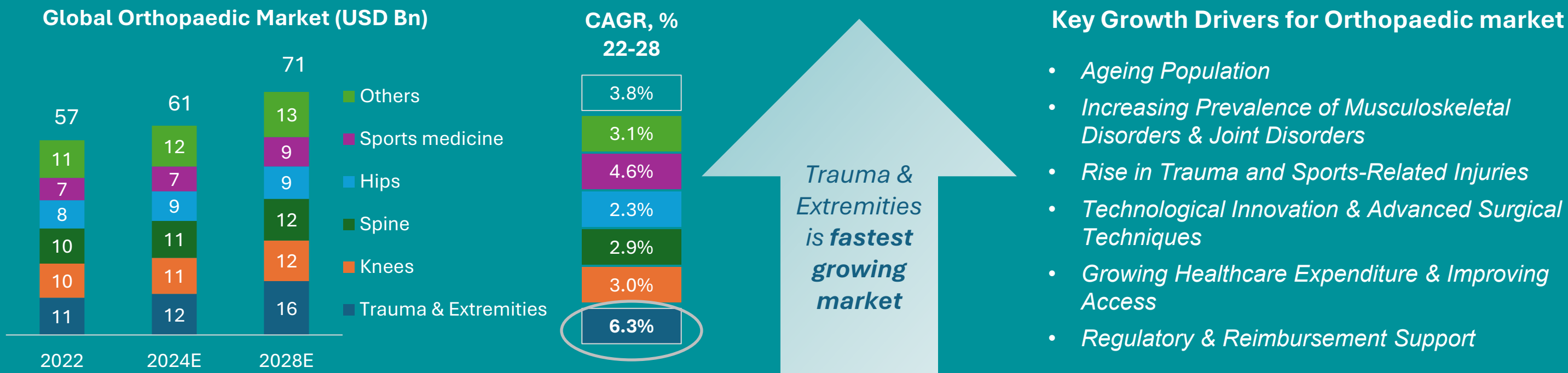
* Excludes the amount raised through QIP in August 2024, EBIT has been computed after excluding the treasury income generated from the QIP Funds

Citiefte: Our Pathway to Global Orthopaedic Market

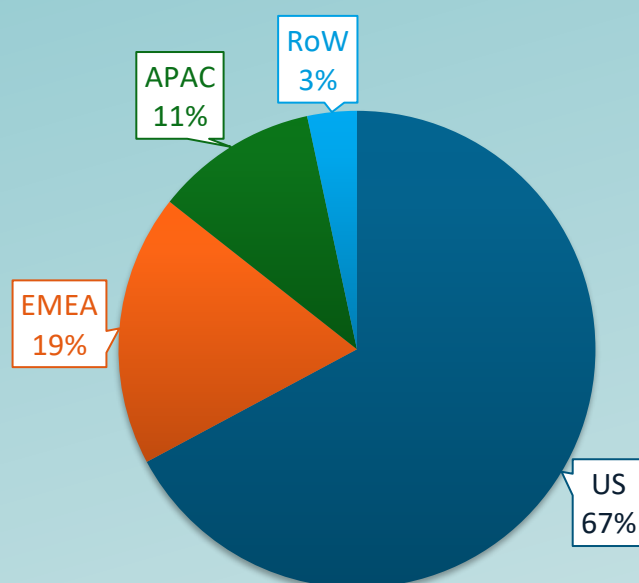
Executive Summary

Brief Overview	• Founded in 1962 Citieffe is a vertically integrated developer, manufacturer and distributor of Trauma and Extremity fixation systems with direct sales footprint in Italy, US and Mexico • Entire product portfolio is EU MDR compliant • Strong R&D capabilities with 45 patents, primarily on transverse features for significant product differentiation • Strong management team in place with long association with the company • Citieffe Financials: CY24 Revenue : EUR 17.3 million EBITDA : EUR 3.1 million; Revenue and EBITDA growth of 15% and 14% respectively on year-on-year basis
Products	• Internal Fixators : Estremo nails (Tibia & Femoral Nail), EBA systems (Femoral Nail), DT Humerus (Humerus bone), Rondo Screws • External Fixators : Dolphix, F4- Elbow & Knee, Rekrea, Xframe • General Instruments & Other : Navigation System
Transaction Overview	• Acquiring Medistream SA (“Group”) consisting Citieffe SRL and its step-down subsidiaries in USA & Mexico • Existing Management to continue post transaction ; Mr. Pascal Govi to continue as CEO • Acquiring 100% of the company (majority stake with Archimed; a Europe based healthcare focused PE fund) • Equity valuation of ~Euro 18.8mn; shareholder loan liabilities of Euro 4.2mn to be repaid; total upfront payout of ~Euro 23mn; taking over net external debt of Euro 8.1mn • With Enterprise Value of EUR 31 million, the transaction values company at EV/EBITDAx of 10.2x (FY 24 basis)
Status and Next Steps	▪ Customary transaction closure activities to be completed including closing adjustments ▪ Expected to be closed in next 4-8 weeks ▪ To be funded by cash balances and internal accruals

Orthopaedics presents a large TAM with Trauma & Extremities growing fastest

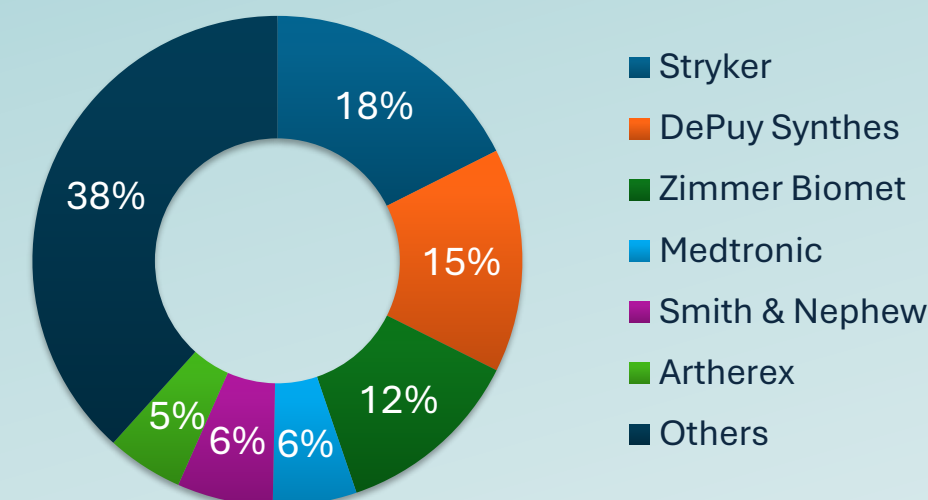


Orthopaedic market by Geography



- The US accounts for 67% of the market, followed by EMEA and APAC. However, APAC is set to grow the fastest
- India constitutes 3% of global orthopedic devices market and is one of the largest market in Asia after China and Japan**

Global Ortho market share (2024E)



Top 5 players controlling > 60% of Global Market

The Trauma & Extremities market : Fastest growing and greater resilience

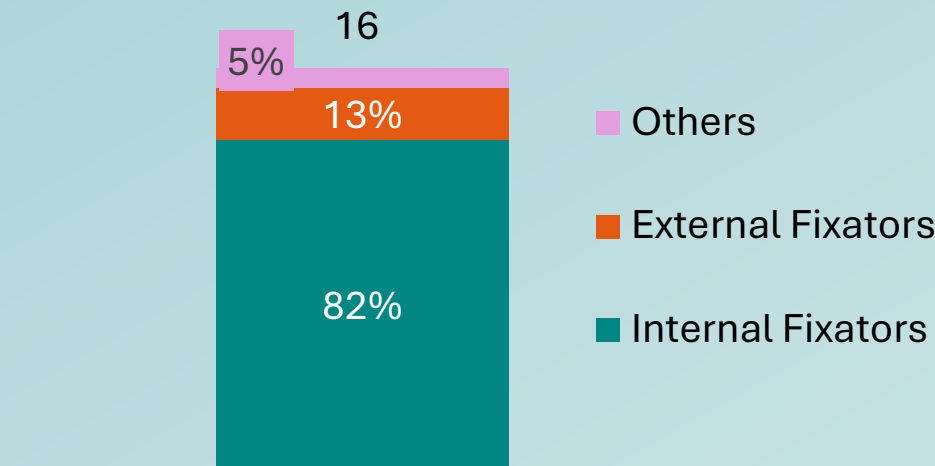
Global Trauma and Extremities market evolution (USD Bn)

The Trauma & Extremities has been more resilient to Covid than the overall Orthopaedic market (-6% decrease only vs. 11%) as Trauma surgeries cannot be postponed

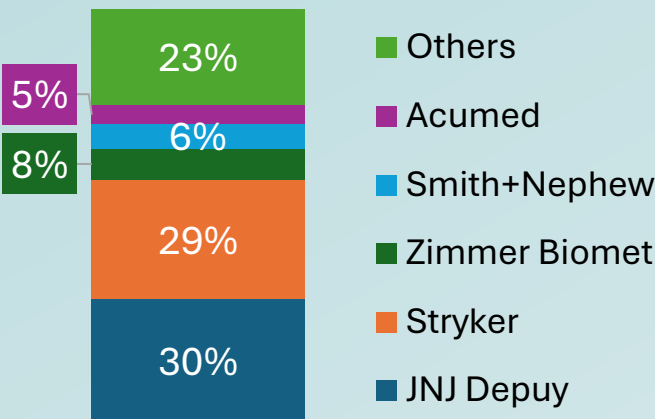


- Extremity growth driven by technological advancements in developed markets
- Growth stemming from developing countries for Trauma

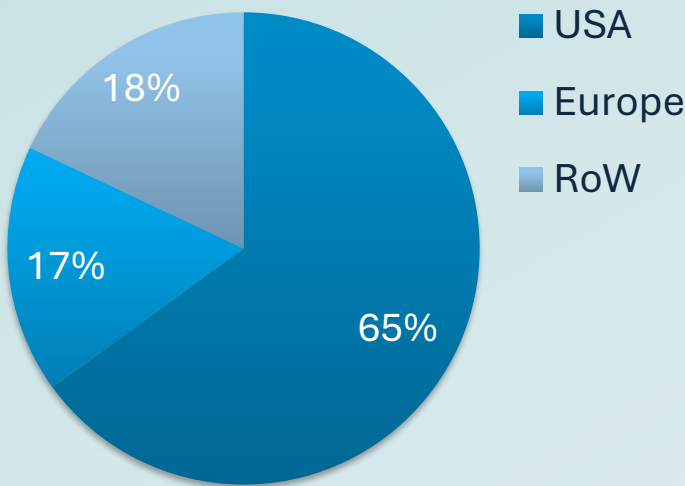
Trauma & Extremity market by Segment



Trauma market share (2024E)

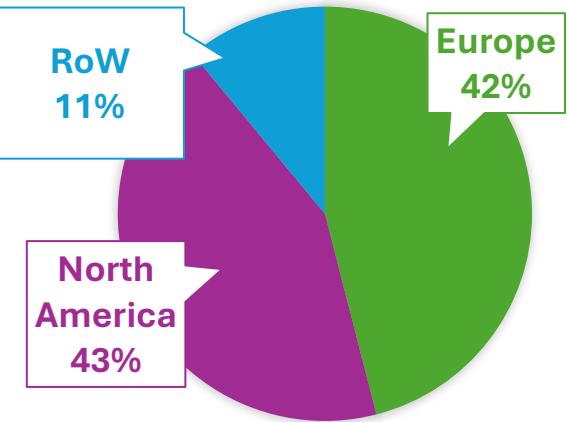
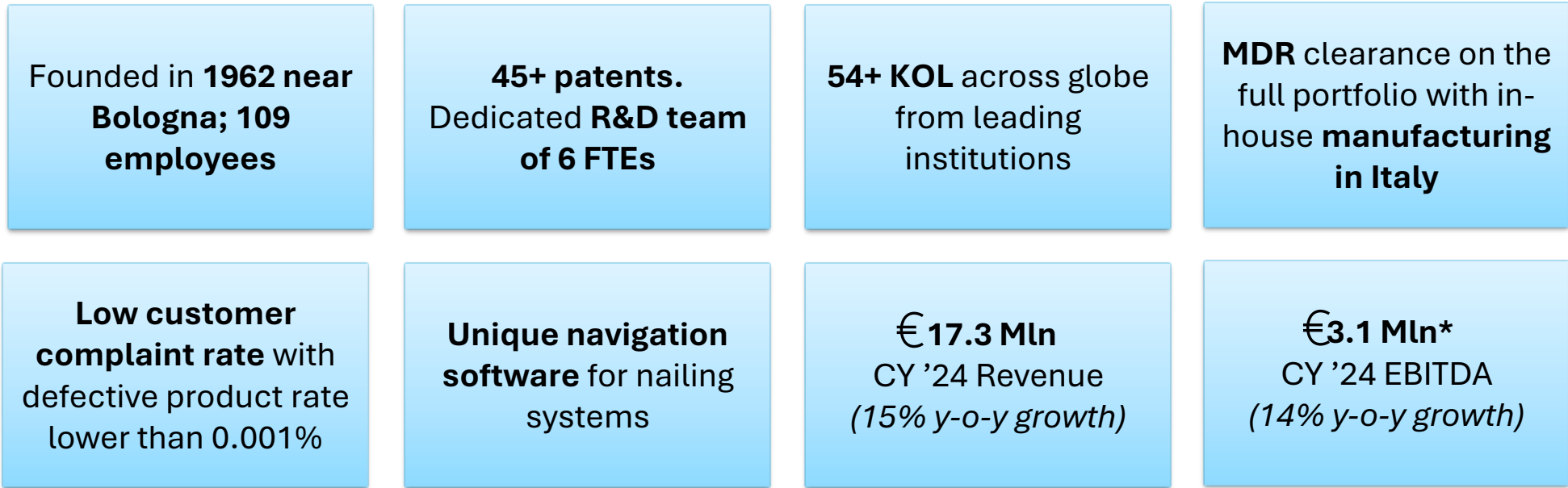


Trauma & Extremity market by Geography



Citieffe – fully integrated Trauma and Extremity supplier with global sales footprint

Vertically integrated developer, manufacturer and distributor of Trauma and Extremity fixation systems ...



... with global presence. Approx. 85% of sales coming from countries with direct sales force presence



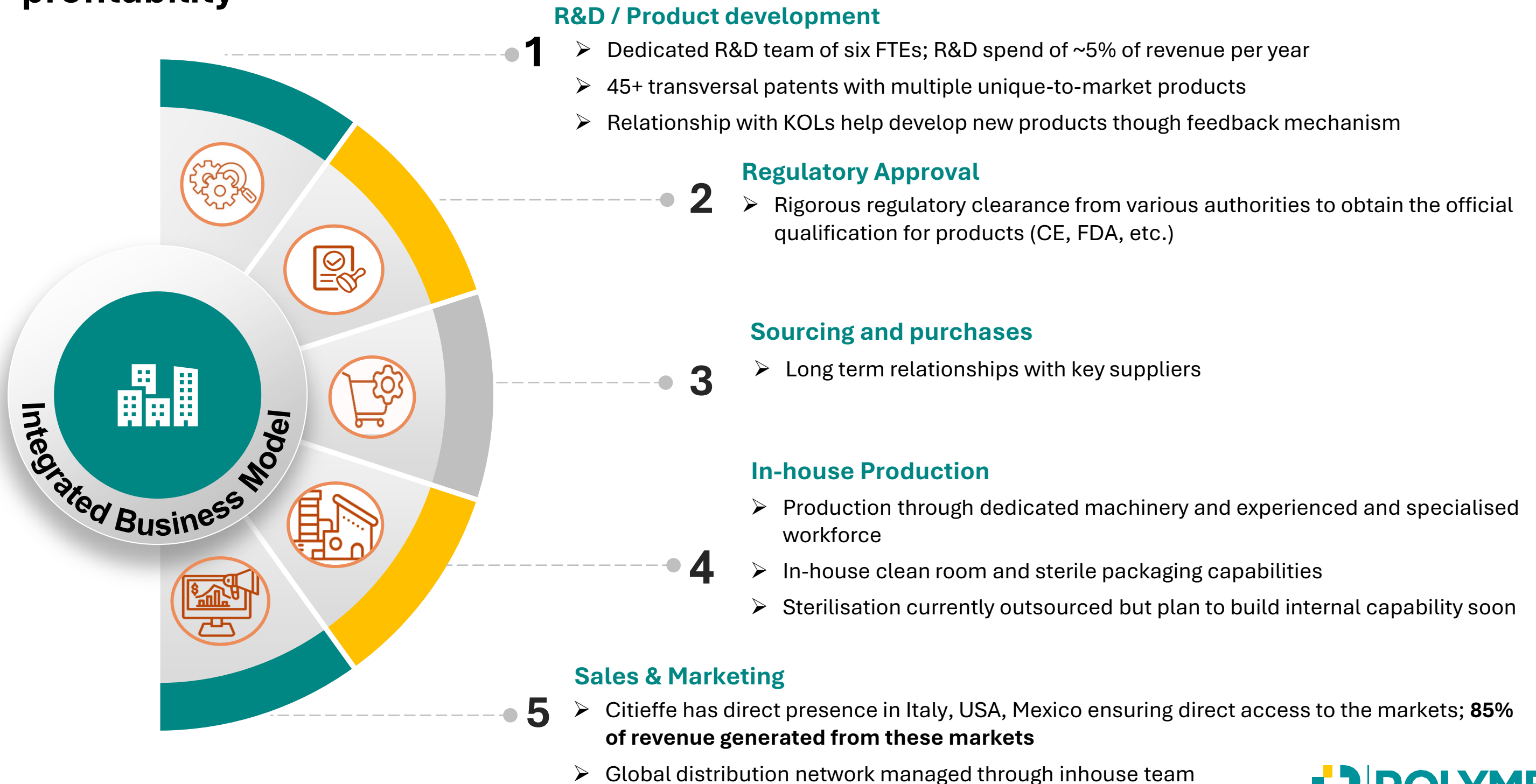
Led by strong and experienced management ...

- P. Govi – CEO**
In Citieffe since 2019
~34+ years of work experience
- E. Cocchi – CFO**
In Citieffe since 2021
~26+ years of work experience
- M. Rambola’ – Global Supply Chain Director & GM USA**
In Citieffe since 2020
~18+ years of work experience
- R. Fernandez – GM México and LATAM sales director**
In Citieffe since 2018
~25+ years of work experience
- A. Dovesi – R&D Director**
In Citieffe since 1987
~30+ years of work experience

1. Excluding plates; 2. Excluding Plates and low cost products
Source: Industry Reports, company estimates

* Excludes one off /extraordinary expenses and income

Integrated operations allow flexible production, shorter lead times & greater profitability



Manufacturing Facility Overview



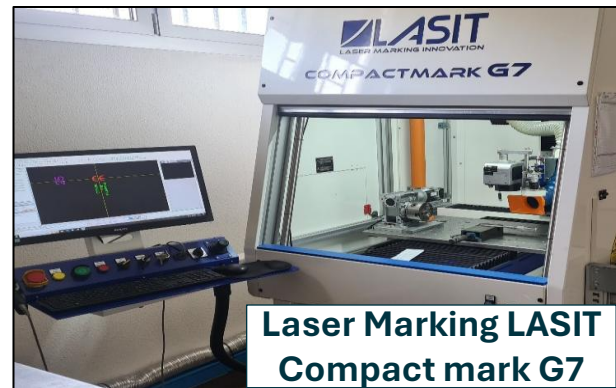
FISA cleaning machine



IEMCA Bar Feeders



Milling Machine: Vesta 610D



Laser Marking LASIT
Compact mark G7



Blasting Machine
NORDBLAST



Turning Machine:
TORNOS Deco EVO20



Facility overview

ISO 9001 & ISO 13485 approved **manufacturing**

2 production facilities:

Site 1 – Production facility, total area of **1,000 m²**, with total **12 machines**

Site 2 – Assembly & packaging facility, total area of **1,100 m²** with a total of **10 machines**

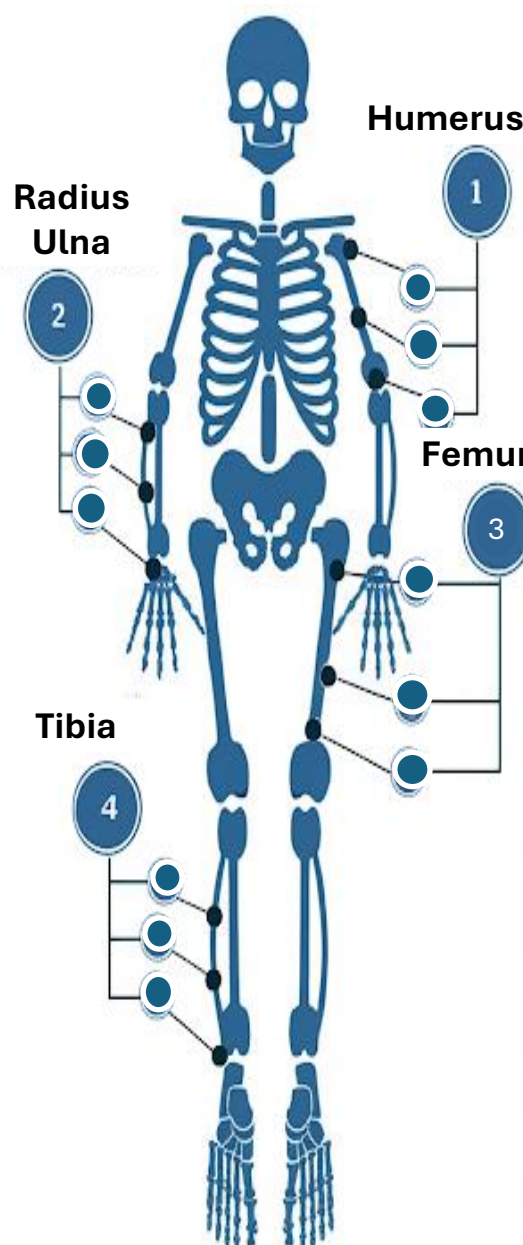
Semi-finished goods are received from Site 1 & assembled at site 2, then cleaned & packaged & sent to customers

Facility currently runs at 60% capacity, with the ability to add a third shift to cover the forecast ramp up in sales

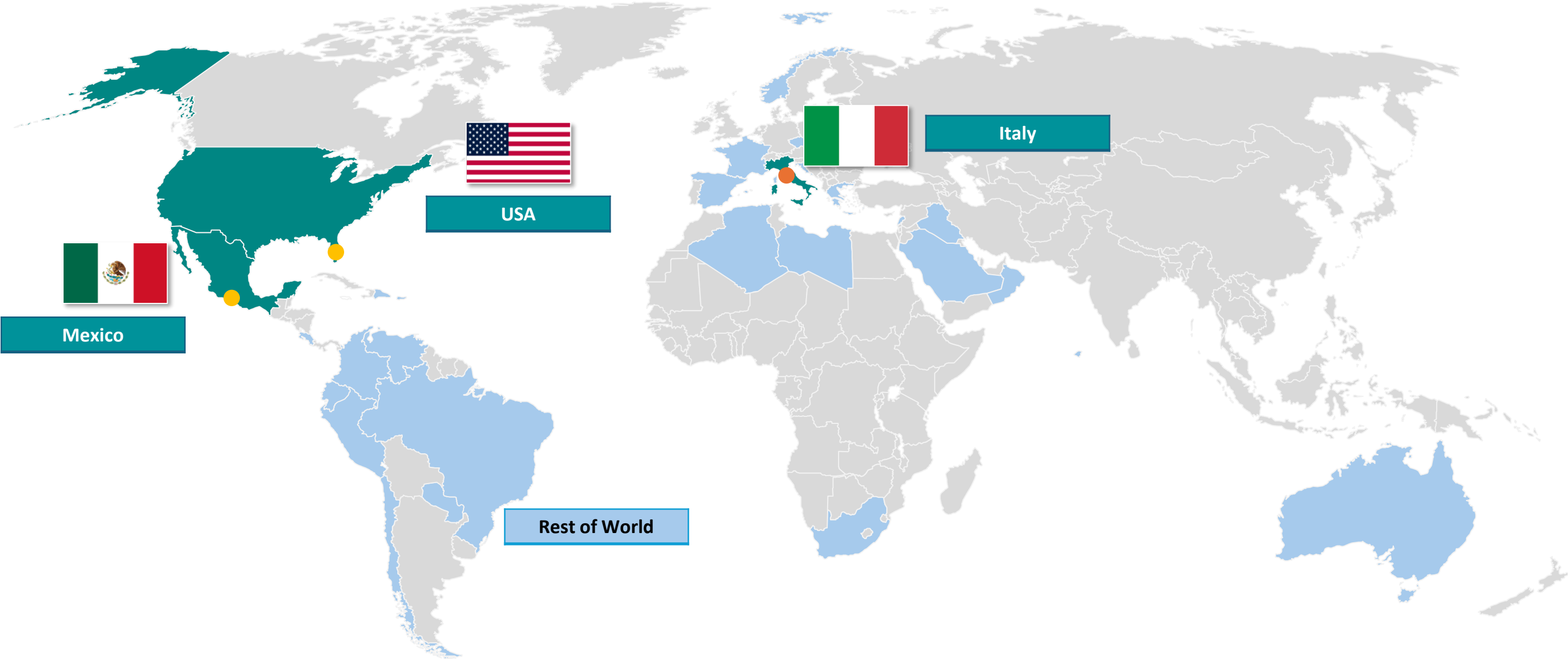
Bologna,
Italy



Citieffe product portfolio, powered by strong R&D and globally accredited quality

Areas Covered by Portfolio	Products Category	Products	R&D Capabilities
 Humerus Radius Ulna Femur Tibia	Internal Fixators		➤ A dedicated R&D team of six FTEs ➤ R&D products pipeline with 3 – 5 new products released each year ➤ Low customer complaint rate, with a defective product rate of lower than 0.001%
	External Fixators		
	Navigation Systems and Instruments		
	 Made in Italy		Accreditation
		The portfolio is accredited in Europe, the USA & Key Latin American markets . Products registered in 25+ countries	
		 (Whole Portfolio)	

Direct Sales presence in Italy, USA & Mexico



- Direct sales presence
- Distribution network
- Subsidiaries HQ with direct sales presence
- Group HQ and Production facility

Potential Synergy from the Acquisition

1



Portfolio Expansion

- Polymed will add Plates in near term
- To enter joints replacement market in medium term

2



US Expansion

Hire more sales reps in US to increase coverage in largest Ortho market wherein prices are also premium to Europe

3



Make in India

Reduce cost of production by outsourcing part of manufacturing process and building capabilities in India

4



Expand in India

Introduce Citeffe products in India and expand by leveraging Polymed extensive network

5



Distribution network

Deepen presence in Europe while expanding to rest of the world through leveraging Polymed's distribution network

Synergy realisation through product and distribution expansion as well as manufacturing outsourcing

Strategic rationale behind the acquisition

Large Global TAM		Provides platform for expanding into attractive orthopaedics segment specifically focused in the fastest-growing extremities sub-segment; platform to build a global orthopedic business
Differentiated portfolio		A diverse, fully accredited and patented portfolio of trauma & extremity products. It has 45 patents and full EU MDR clearance and accreditation in key markets like USA (FDA)
Global Presence		Direct sales presence in Italy, USA and Mexico. #2 independent player in Italy with a c.12%+ market share. One of the Top players in Mexico with 12% + market share and growing presence in US, the largest orthopaedic market
Integrated Business Solution		Citiefte has inhouse capabilities from product R&D to manufacture to sales and distribution. Agile product development leading to quick to market innovations
Synergy		Boost financial performance by leveraging Polymed's manufacturing expertise and global distribution network. Product portfolio expansion to enhance addressable market size.
Growth Potential		A resilient and profitable business in a growing orthopaedic segment (Trauma & Extremities) with ability to enter orthopaedics adjacencies through strong in-house R&D . Also offers significant potential to scale-up US business wherein prices are premium to Europe
Strong Financials		Citiefte's EUR 17.3M revenue and EUR 3.1M EBITDA (CY '24) with 15%/14% y-o-y growth provides a proven, scalable platform.

Thank You

Poly Medicure Limited

Registered Office:

232 B, 3rd Floor, Okhla Industrial Estate, Phase III, New Delhi-110020, India

Tel:- 91-11-33550700, 47317000, 26321838/99

For any general queries, Reach us at:

info@polymedicure.com

Visit: www.polymedicure.com